International Cooperation in Higher Education

TEMPUS IV

2007-2013
Basic features

- Objective remains same: To establish an area of cooperation and modernisation of higher education between the European Union and the partner countries (PC) in the surrounding area, including Central Asia.

- Geographical coverage: 27 PC in Western Balkans, Eastern Europe, the Mediterranean and Central Asia.
Basic features

- Programme focusing on institutional cooperation
- Bottom-up approach mainly implemented through call for proposals
- Complemented by structural measures targeting higher education systems (top-down)
Basic features

- Strong involvement of national authorities in the definition of priorities and selection of projects

- Programme supported by a network of National Contact Points in EU Member States and National Tempus Offices in partner countries
New elements

- No “Guide for Applicants” with four parts but one call for proposals with annexes

- Instructions in the application form (Part 4 of former Guide for Applicants)

- No more Individual Mobility Grants

- No more Complementary Measures

- Larger projects w/ more impact → larger grant size

- New type of Structural Measures for Ministries of Education (i.e. direct grants – not subject to a call for proposals)
New elements

- Programme-wide and national priorities are compulsory
- New partner country: Israel
- Participation on self-financing basis: Turkey and EFTA countries only
- EU university applicants must have adhered to the Erasmus University Charter
- Universities in Partner Countries can act as grant applicants
- Teacher and student organisations can be involved as partners and applicants
- Involvement of non academic partners is encouraged
New elements

• No threshold for staff costs (in terms of % of total costs): proof of cost-effectiveness; must respect country staff cost ceilings (Annexes 1 & 2 of Call).

• Student mobility: maximum 3 months to avoid overlap with Erasmus Mundus/ECW (mobility must be recognised)

• More emphasis on dissemination and sustainability

• The project activities and budget can be modified according to assessment recommendations
New elements

Conditions for non-eligibility have been reinforced:

- legal entities which have managed a Tempus project in the past two years which has been terminated by the Commission may not apply for a grant;

- proposals which are obviously "copied" and just include different partners and another partner country are not eligible.
Tempus IV finances **3 types of actions:**

- **Joint Projects** (through calls for proposals)
- **Structural Measures** (through calls for proposals)
  - (+ direct support to ministries)
- **Accompanying Measures** (tenders/ framework contracts)
Programme priorities

- Programme priorities and project types are defined around the EU higher education modernisation agenda (3 blocks)

- National priorities defined by the Ministries of Education for both Joint Projects and Structural Measures (selected from the programme-wide priorities)

- Re Curricular development for Joint Projects, specific academic disciplines were identified

- Strict adherence to national priorities for national projects

- Programme-wide priorities for multi-country projects
Joint Projects open to all 3 blocks:

Block 1: Curricular reform (academic disciplines)
Block 2: Governance reform
Block 3: Higher education and society

Structural Measures open to 2 blocks:

Block 2: Governance reform
Block 3: Higher education and society
Programme priorities

Block 1: Curricular reform (for JP only)

- Introduction of the three cycle system
- ECTS and recognition of degrees
- Modernisation of curricula (+national priorities for academic disciplines)
Programme priorities

Block 2: Governance reform (for JP & SM)

- University management and services for students
- Introduction of quality assurance
- Institutional and financial autonomy and accountability
- Equal and transparent access to higher education
- Development of international relations
Programme priorities

Block 3: Higher education & society (JP & SM)

- Training of non-university teachers
- Development of partnerships with enterprises
- Knowledge triangle education-research-innovation
- Training courses for public services (ministries, regional/local authorities)
- Development of lifelong in society at large
- Qualification frameworks
### National Priorities for Joint Projects

<table>
<thead>
<tr>
<th>NATIONAL PRIORITIES</th>
<th>CURRICULAR REFORM</th>
<th>GOVERNANCE REFORM</th>
<th>HIGHER EDUCATION AND SOCIETY</th>
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**Eastern Neighbouring Area**

**Knowledge triangle:** education-innovation-research

**Training courses for public services**

**Qualifications frameworks**

**Introduction of 3 cycle system**

**ECTS and recognition of degrees**

**Modernisation of curricula**

**Disciplines**

- Engineering in the field of oil and gas, Telecommunication and information-communication technologies, EU studies
- Business Studies with Technologies, Electric Engineering and Telecommunications, Energy
- Biology, Building and Construction, Information and Communication Technology
- Educational sciences, Economical and Social Sciences, ITC, Engineering
- Social work, Tourism and Services, Pedagogic, Engineering, Information Technologies, Philosophy, ecology, Biotechnology
- Education, Law, Agriculture

**University management and student services**

**Introduction of quality assurance**

**Institutional and financial autonomy and accountability**

**Equal and transparent access to higher education**

**Development of international relations**

**Training of non-university teachers**

**Development of partnerships with enterprises**

**Knowledge triangle: education-innovation-research**

**Training courses for public services**

**Development of lifelong learning in society at large**

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**Qualifications frameworks**
| National priorities | GOVERNANCE 
REFORM | HIGHER EDUCATION AND SOCIETY |
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<td>Montenegro</td>
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- **University management and student services**
- **Introduction of quality assurance**
- **Institutional and financial autonomy and accountability**
- **Equal and transparent access to higher education**
- **Development of international relations**
- **Training of non-university teachers**
- **Development of partnerships with enterprises**
- **Knowledge triangle: education-innovation-research**
- **Training courses for public services (ministries, regional/local)**
- **Development of lifelong learning in society at large**
- **Qualifications frameworks**
Programme-wide vs national priorities

National priorities were selected from the programme-wide priorities in consultation with the Ministries of Education in the partner countries.

National priorities must be respected for national projects (JP & SM), i.e. projects involving institutions in one partner country.

All programme-wide priorities are applicable for projects involving multiple partner countries (JP & SM).
Priority given to proposals that:

- Involve a representative number of higher education institutions from a partner country
- Involve non-academic consortium members
- Promote interregional cooperation activities
- Demonstrate that they actively involve students or their organisations
- Demonstrate a strong institutional and individual capacity building process
- Demonstrate a wider impact on higher education institutions and systems
Evaluation procedure

- Quality and feasibility of proposals → evaluated by independent academic experts
- Technical and financial evaluation → independent academic experts
- Consultation of national authorities, EC Delegations, National Tempus Offices
- Results of the evaluation procedure → final ranking, grant award decision
Budget for 2008 (JP, SM & AM)

- **Eastern Europe**: € 24 million (incl. 10 for Russia)
- **Mediterranean region**: € 14 million
- **Western Balkans**: € 19,55 million
  (Serbia = 7; fYRoM = 3.5; Croatia: = 3; BiH = 2.4; Kosovo= 1.8; Albania= 1.05; Montenegro = 0.8)
- **Central Asia**: € 5 million – 1 M€ per country
Grant size and project duration

Both for Joint Projects and Structural Projects

- From €500,000 to €1,500,000
- Minimum grant size for countries with annual budgets below €1 million: €300,000 (Albania, Montenegro, Central Asia)
- Project duration: up to 36 months
Tempus IV

Timetable

- Jan. 31, 2008: Publication of first call for proposals
- Mar 2008: Publication of application forms
- April 28, 2008: Deadline for the submission of proposals
- June – July 2008: Evaluation procedure
- Aug – Sept 2008: Consultation procedure
- October 2008: Selection panel
- November 2008: Publication of results (+/- 80 projects funded)
- December 2008: Contracting and pre-financing
TEMPUS IV

How to Apply to
First Call for Proposals
Joint Projects and Structural Measures
Call EAC/04/2008 finances 2 actions:

- Joint Projects
- Structural Measures

Applications submitted at same deadline
Joint Projects: 4 Activity Areas

1. Curricular reform
2. Governance reform
3. Higher education and society
4. Thematic networks

Bottom-up approach affecting change at the institutional level
Joint Projects

Joint Projects implemented at institutional level to introduce:

1. **Curricular reform:**
   - adapt, modernise and restructure existing curricula with a focus on content, structure, teaching methods and the use of new teaching materials.
   - establish study programmes with a double or multiple degree or a joint degree;
   - establish links with the labour market.
2. **Governance reform:**

- modernise the capacity, management and governance of higher education institutions
- promote a quality assurance culture
Joint Projects

Joint Projects implemented at institutional level to introduce:

3. **Higher education and society:**

- strengthen the role of higher education institutions in society at large
- address the "knowledge triangle" of education, research and innovation (project must not focus on research)
- encourage links between higher education institutions and the labour market
Joint Projects

Joint Projects implemented at institutional level to introduce:

4. **Thematic networks:**

- facilitate the enlargement of "Thematic Networks" created under Socrates-Erasmus and the extension of their activities in partner countries
Eligible activities for Joint Projects

- Modernise and restructure curricula;
- Develop or establish new study programmes;
- Establish recognition arrangements, joint or double degrees;
- Modernise and develop capacity in management and governance of HE institutions;
- Promote quality assurance culture, develop criteria for QA;
- Enhance contribution of HE to development of lifelong learning;
- Knowledge triangle of education, research and innovation;
- Encourage links with labour market;
- Development of thematic networks in partner countries, etc
Structural Measures

- Top-down approach involving endorsement from the Ministry of Education and affecting change at the system or national level.

- Projects implemented at national level for the development and reform of the national higher education structures and systems in the partner countries.
Structural Measures

Structural Measures implemented at national level to introduce:

**Governance reform**
- licensing, accreditation
- qualification frameworks
- quality assurance,
- Autonomy…

**Higher education and society**
- links between different sectors of education
- links with the labour market and employment
- capacity building for public administration…
Eligible activities for Structural Measures

- Surveys and studies
- Policy and expert advice;
- Organisation of conferences, seminars, workshops, round tables
- Staff training on policy issues
- Awareness raising campaigns

The Ministry of Education must

- Directly participate in the SM project, or
- Formally endorse the SM project’s objectives and activities
Eligible partnerships for national projects

- At least two higher education institutions, each from a different EU Member State
- At least one academic or non-academic partner from a third EU Member State (new)
- At least three higher education institutions from the partner country (in the case of Montenegro, Kosovo and FYROM one institution is sufficient)

Minimum 6 partners
Eligible partnerships for multi-country projects

- At least two higher education institutions, each from a different EU Member State
- At least one academic or non-academic partner from a third EU Member State (new)
- At least one higher education institution from each partner country

Minimum 5 partners
Eligible partners

- State-recognised higher education institutions from the EU and the partner countries
- Associations and networks of higher education institutions
- Public authorities (ministries or national/regional administrations)
- National and international rector, teacher and student organisations
- Non-governmental organisations
- Social partner and their training organisations
- Private and public enterprises
## Eligible Applicants

<table>
<thead>
<tr>
<th>Joint Projects</th>
<th>Structural Measures</th>
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<tr>
<td>Higher Education institutions</td>
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<tr>
<td>Associations, Networks, Other organisations</td>
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<td>Public authorities</td>
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<td>Rector / teacher / student organisations (nation level +)</td>
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Eligible Applicants

- Must be legal entities in EU or Tempus partner countries and be established for at least 5 years

- Must prove their operational capacity: CVs of project team and list of projects already undertaken in the relevant field

- Must prove their financial capacity: profit and loss accounts of the last three years (except for public bodies)
Eligible costs for Joint Projects and Structural Measures

- At least 5% co-financing

Eligible costs:

- Staff costs (no more ceiling) for academic and admin staff
- Travel and subsistence
- Equipment (max. 30%) and supplies
- Printing and publishing
- 7% administrative costs
Two other types of actions

- Direct support to the Ministries of Education to promote higher education reforms

- Accompanying Measures
  - Funded through calls for proposals, calls for tender or framework contracts
  - Dissemination and information activities such as thematic conferences, studies
Challenges

- Participation and representation rate
- Relevance to priorities
- Impact of larger projects
- Management of larger, more ambitious and complicated projects
- Sustainability issue
A proposal needs:

A good idea…

…. support from other partners

…. and to be presented well!
We hope your ideas will fly!
Thank you for your attention!

More on:

http://ec.europa.eu/tempus