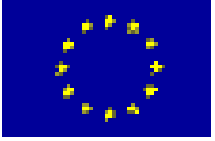


European Commission

International Cooperation in Higher Education

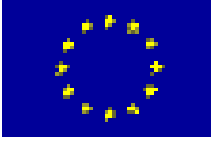
TEMPUS IV

2007-2013



Basic features

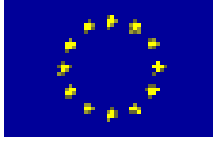
- Objective remains same: To establish an **area of cooperation and modernisation of higher education** between the European Union and the partner countries (PC) in the surrounding area, including Central Asia
- Geographical coverage: **27 PC** in Western Balkans, Eastern Europe, the Mediterranean and Central Asia



Tempus IV

Basic features

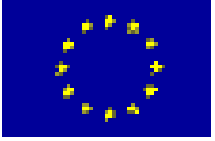
- Programme focusing on **institutional cooperation**
- **Bottom-up** approach mainly implemented through call for proposals
- Complemented by structural measures targeting higher education systems (**top-down**)



Tempus IV

Basic features

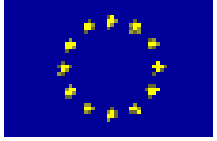
- Strong involvement of national authorities in the definition of priorities and selection of projects
- Programme supported by a network of National Contact Points in EU Member States and National Tempus Offices in partner countries



Tempus IV

New elements

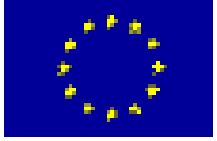
- **No** “Guide for Applicants” with four parts but one call for proposals with annexes
- **Instructions in the** application form (Part 4 of former Guide for Applicants)
- **No** more Individual Mobility Grants
- **No** more Complementary Measures
- **Larger projects** w/ more impact → **larger grant** size
- New type of Structural Measures for Ministries of Education (i.e. direct grants – **not** subject to a call for proposals)



Tempus IV

New elements

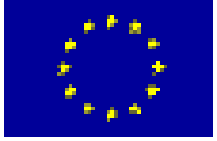
- Programme-wide and national **priorities** are compulsory
- New partner country: **Israel**
- Participation on self-financing basis: Turkey and EFTA countries only
- EU university applicants must have adhered to the **Erasmus University Charter**
- Universities in **Partner Countries** can act as **grant applicants**
- Teacher and student organisations can be involved as partners and applicants
- Involvement of **non academic partners** is encouraged



Tempus IV

New elements

- **No threshold for staff costs** (in terms of % of total costs): proof of cost-effectiveness; must respect country staff cost ceilings (Annexes 1 & 2 of Call).
- **Student mobility**: maximum **3 months** to avoid overlap with Erasmus Mundus/ECW (mobility must be recognised)
- More emphasis on **dissemination and sustainability**
- The project activities and budget **can be modified** according to assessment recommendations

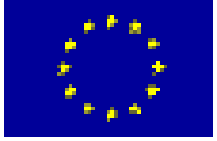


Tempus IV

New elements

Conditions for non-eligibility have been reinforced:

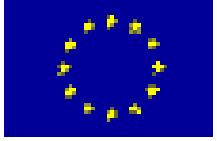
- legal entities which have managed a Tempus project in the past two years which has been **terminated** by the Commission may not apply for a grant;
- proposals which are obviously "**copied**" and just include different partners and another partner country are not eligible.



Tempus IV

Tempus IV finances **3 types of actions:**

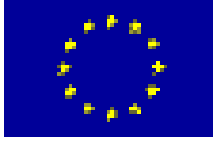
- **Joint Projects** (through calls for proposals)
- **Structural Measures** (through calls for proposals)
 - *(+ direct support to ministries)*
- **Accompanying Measures** (tenders/ framework contracts)



Tempus IV

Programme priorities

- ❑ Programme priorities and project types are defined around the EU higher education modernisation agenda (3 blocks)
- ❑ National priorities defined by the Ministries of Education for both Joint Projects and Structural Measures (selected from the programme-wide priorities)
- ❑ Re Curricular development for Joint Projects, specific academic disciplines were identified
- ❑ Strict adherence to national priorities for national projects
- ❑ Programme-wide priorities for multi-country projects



Tempus IV

Programme-wide priorities for projects

Joint Projects open to all 3 blocks:

Block 1: Curricular reform (**academic disciplines**)

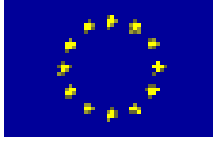
Block 2: Governance reform

Block 3: Higher education and society

Structural Measures open to 2 blocks:

Block 2: Governance reform

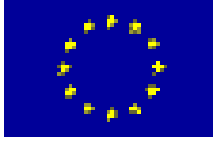
Block 3: Higher education and society



Programme priorities

Block 1: Curricular reform (for JP only)

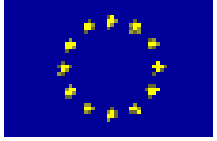
- Introduction of the three cycle system
- ECTS and recognition of degrees
- Modernisation of curricula (+national priorities for academic disciplines)



Programme priorities

Block 2: Governance reform (for JP & SM)

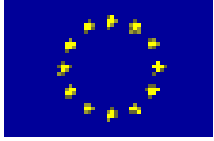
- University management and services for students
- Introduction of quality assurance
- Institutional and financial autonomy and accountability
- Equal and transparent access to higher education
- Development of international relations



Programme priorities

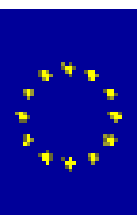
Block 3: Higher education & society (JP & SM)

- Training of non-university teachers
- Development of partnerships with enterprises
- Knowledge triangle education-research-innovation
- Training courses for public services (ministries, regional/local authorities)
- Development of lifelong in society at large
- Qualification frameworks



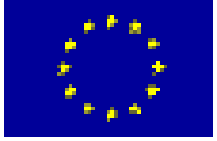
e.g. National Priorities for Joint Projects

NATIONAL PRIORITIES	CURRICULAR REFORM				GOVERNANCE REFORM					HIGHER EDUCATION AND SOCIETY					
	Introduction of 3 cycle system	ECTS and recognition of degrees	Modernisation of curricula	Disciplines	University management and student services	Introduction of quality assurance	Institutional and financial autonomy and accountability	Equal and transparent access to higher education	Development of international relations	Training of non-university teachers	Development of partnerships with enterprises	Knowledge triangle: education-innovation-research	Training courses for public services	Development of lifelong learning in society at large	Qualifications frameworks
Eastern Neighbouring Area															
Armenia					x	x	x					x	x		
Azerbaijan			x	Engineering in the field of oil and gas, Telecommunication and information-communication technologies, EU studies					x						
Belarus		x	x	Business Studies with Technologies, Electric Engineering and Telecommunications, Energy		x									
Georgia	x	x	x	Biology, Building and Construction, Information and Communication Technology	x	x	x	x	x						
Moldova			x	Educational sciences, Economical and Social Sciences, ITC, Engineering						x	x				
Russian Federation		x	x	Social work, Tourism and Services, Pedagogic, Engineering, Information Technologies, Philosophy, ecology, Biotechnology									x	x	
Ukraine	x		x	Education, Law, Agriculture											x



e.g. National Priorities for Structural Measures

National priorities	GOVERNANCE REFORM					HIGHER EDUCATION AND SOCIETY					
	University management and student services	Introduction of quality assurance	Institutional and financial autonomy and accountability	Equal and transparent access to higher education	Development of international relations	Training of non-university teachers	Development of partnerships with enterprises	Knowledge triangle: education-innovation-research	Training courses for public services (ministries, regional/local)	Development of lifelong learning in society at large	Qualifications frameworks
Western Balkans											
Albania	x	x	x	x	x	x	x	x	x	x	
Bosnia and Herzegovina	x	x	x	x	x	x	x	x	x	x	
Croatia						x		x			
Former Yugoslav republic of Macedonia	x	x	x	x	x	x	x	x	x	x	
Kosovo (under UNSC Resolution 1244)	x	x				x	x				
Montenegro	x	x	x	x	x	x	x	x	x	x	
Serbia		x			x				x	x	

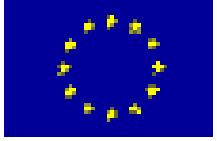


Programme-wide vs national priorities

National priorities were selected from the programme-wide priorities in consultation with the Ministries of Education in the partner countries.

National priorities must be respected for national projects (JP & SM), i.e. projects involving institutions in one partner country.

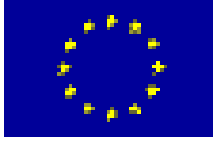
All programme-wide priorities are applicable for projects involving multiple partner countries (JP & SM).



Tempus IV

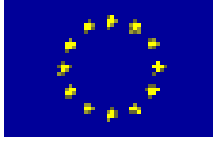
Priority given to proposals that:

- ✓ Involve a representative number of higher education institutions from a partner country
- ✓ Involve non-academic consortium members
- ✓ Promote interregional cooperation activities
- ✓ Demonstrate that they actively involve students or their organisations
- ✓ Demonstrate a strong institutional and individual capacity building process
- ✓ Demonstrate a wider impact on higher education institutions and systems



Evaluation procedure

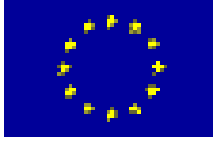
- Quality and feasibility of proposals → evaluated by independent academic experts
- Technical and financial evaluation → independent academic experts
- Consultation of national authorities, EC Delegations, National Tempus Offices
- Results of the evaluation procedure → final ranking, grant award decision



Tempus IV

Budget for 2008 (JP, SM & AM)

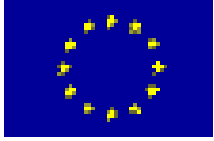
- Eastern Europe: € 24 million (incl. 10 for Russia)
- Mediterranean region: € 14 million
- Western Balkans: € 19,55 million
(Serbia = 7; fYRoM = 3.5; Croatia: = 3; BiH = 2,4;
Kosovo= 1.8; Albania= 1.05; Montenegro = 0.8)
- Central Asia: € 5 million – 1 M€ per country



Grant size and project duration

Both for Joint Projects and Structural Projects

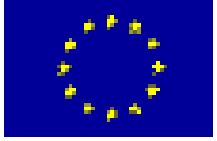
- From € 500,000 to € 1,500,000
- Minimum grant size for countries with annual budgets below € 1 million: € 300,000 (Albania, Montenegro, Central Asia)
- Project duration: up to 36 months



Tempus IV

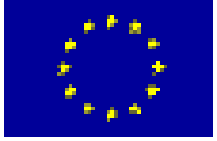
Timetable

- Jan. 31, 2008: Publication of first call for proposals
- Mar 2008: Publication of application forms
- April 28, 2008: Deadline for the submission of proposals
- June – July 2008: Evaluation procedure
- Aug – Sept 2008: Consultation procedure
- October 2008: Selection panel
- November 2008: Publication of results (+/- 80 projects funded)
- December 2008: Contracting and pre-financing



TEMPUS IV

How to Apply to First Call for Proposals Joint Projects and Structural Measures

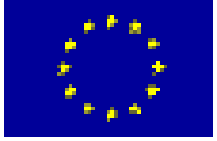


Tempus IV

Call EAC/04/2008 **finances 2 actions:**

- **Joint Projects**
- **Structural Measures**

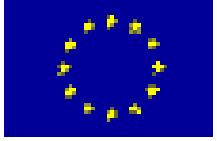
Applications submitted at same deadline



Joint Projects: 4 Activity Areas

- 1. Curricular reform**
- 2. Governance reform**
- 3. Higher education and society**
- 4. Thematic networks**

Bottom-up approach affecting change at the institutional level

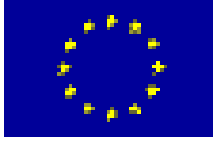


Joint Projects

Joint Projects implemented at institutional level to introduce:

1. Curricular reform:

- adapt, modernise and restructure existing curricula with a focus on content, structure, teaching methods and the use of new teaching materials.
- establish study programmes with a double or multiple degree or a joint degree;
- establish links with the labour market.

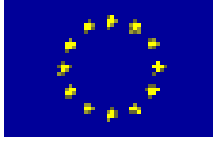


Joint Projects

Joint Projects implemented at institutional level to introduce:

2. Governance reform:

- modernise the capacity, management and governance of higher education institutions
- promote a quality assurance culture

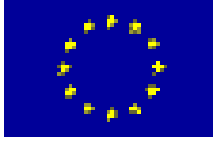


Joint Projects

Joint Projects implemented at institutional level to introduce:

3. Higher education and society:

- strengthen the role of higher education institutions in society at large
- address the "knowledge triangle" of education, research and innovation (project must not focus on research)
- encourage links between higher education institutions and the labour market

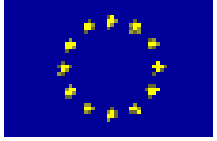


Joint Projects

Joint Projects implemented at institutional level to introduce:

4. Thematic networks:

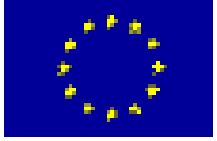
- facilitate the enlargement of "Thematic Networks" created under Socrates-Erasmus and the extension of their activities in partner countries



Tempus IV

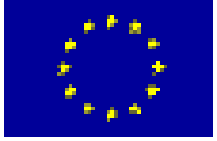
Eligible activities for Joint Projects

- Modernise and restructure curricula;
- Develop or establish new study programmes;
- Establish recognition arrangements, joint or double degrees;
- Modernise and develop capacity in management and governance of HE institutions;
- Promote quality assurance culture, develop criteria for QA;
- Enhance contribution of HE to development of lifelong learning;
- Knowledge triangle of education, research and innovation;
- Encourage links with labour market;
- Development of thematic networks in partner countries, etc



Structural Measures

- Top-down approach involving **endorsement** from the **Ministry of Education** and affecting change at the system or national level.
- Projects implemented at national level for the development and **reform** of the national higher **education structures and systems** in the partner countries.



Structural Measures

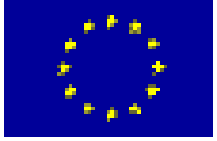
Structural Measures implemented at national level to introduce:

Governance reform

- licensing, accreditation
- qualification frameworks
- quality assurance,
- Autonomy...

Higher education and society

- links between different sectors of education
- links with the labour market and employment
- capacity building for public administration...

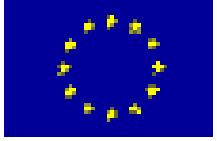


Eligible activities for Structural Measures

- Surveys and studies
- Policy and expert advice;
- Organisation of conferences, seminars, workshops, round tables
- Staff training on policy issues
- Awareness raising campaigns

The Ministry of Education must

- Directly **participate** in the SM project, or
- Formally **endorse** the SM project's objectives and activities

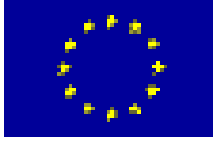


Tempus IV

Eligible partnerships for national projects

- ❖ At least two higher education institutions, each from a different EU Member State
- ❖ At least one academic or non-academic partner from a third EU Member State (new)
- ❖ At least three higher education institutions from the partner country (in the case of Montenegro, Kosovo and FYROM one institution is sufficient)

Minimum 6 partners

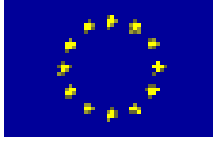


Tempus IV

Eligible partnerships for multi-country projects

- ❖ At least two higher education institutions, each from a different EU Member State
- ❖ At least one academic or non-academic partner from a third EU Member State (new)
- ❖ At least one higher education institution from each partner country

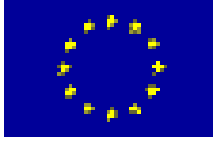
Minimum 5 partners



Tempus IV

Eligible partners

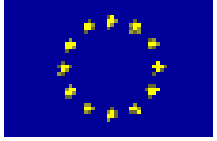
- State-recognised higher education institutions from the EU and the partner countries
- Associations and networks of higher education institutions
- Public authorities (ministries or national/regional administrations)
- National and international rector, teacher and student organisations
- Non-governmental organisations
- Social partner and their training organisations
- Private and public enterprises



Tempus IV

Eligible Applicants

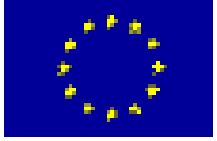
<u>Joint Projects</u>	<u>Structural Measures</u>
Higher Education institutions	Higher Education institutions
Associations, Networks, Other organisations	Associations, Networks, Other organisations
	Public authorities
	Rector / teacher / student organisations (nation level +)



Tempus IV

Eligible Applicants

- Must be **legal entities** in EU or Tempus partner countries and be established for at least **5 years**
- Must prove their **operational capacity**: CVs of project team and list of projects already undertaken in the relevant field
- Must prove their **financial capacity**: profit and loss accounts of the last three years (**except for public bodies**)



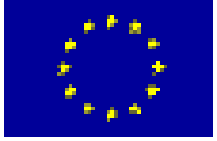
Tempus IV

Eligible costs for Joint Projects and Structural Measures

- At least 5 % co-financing

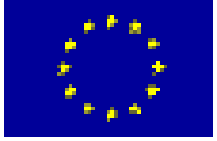
Eligible costs:

- Staff costs (no more ceiling) for academic and admin staff
- Travel and subsistence
- Equipment (max. 30%) and supplies
- Printing and publishing
- 7% administrative costs



Two other types of actions

- **Direct support to the Ministries** of Education to promote higher education reforms
- **Accompanying Measures**
 - ✓ Funded through calls for proposals, calls for tender or framework contracts
 - ✓ Dissemination and information activities such as thematic conferences, studies

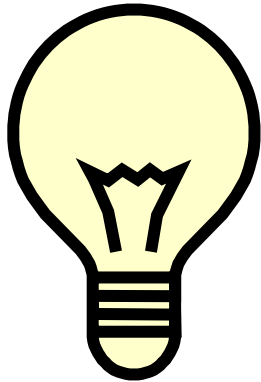


Tempus IV

Challenges

- Participation and representation rate
- Relevance to priorities
- Impact of larger projects
- Management of larger, more ambitious and complicated projects
- Sustainability issue

A proposal needs:



A good idea...

.... support from other partners

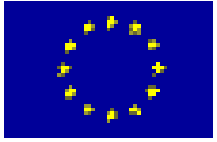


.... and to be presented well!



We hope your ideas will fly!





European Commission

Thank you for your attention !

More on:

<http://ec.europa.eu/tempus>

