TEMPUS

An overview of the monitoring system
Types of monitoring in Tempus

- Preventive monitoring
- Desk monitoring
- Field monitoring
- Financial monitoring (including audits)
preventive monitoring tools

- Information materials: Guidelines for the Use of the Grant,
  Frequently Asked Questions (FAQ)
- Information sessions: Info Days, Project Representatives Meetings
- On-going guidance to projects
Field monitoring is an integral part of the monitoring policy
field monitoring

Desk monitoring

Field monitoring
field monitoring objectives

- Learn about the life and the impact of a project in its surrounding environment
- Are projects progressing according to plan and producing the expected benefits?
- Highlight the added value for the subject area, for the university, innovations and links with policies
- Assess the potential for the sustainability of the project
field monitoring

scope of work

- relevance
- efficiency
- effectiveness
- impact
- sustainability
field monitoring methodology

- Who is involved?
- When should visits take place?
- Where should visits take place?
- Selection criteria
- How should visits be carried out?
field monitoring

who is involved?

- All relevant stakeholders
- Presence of local coordinator is a pre-requisite and whenever possible, presence of grant holder
- Other consortium members and relevant actors (staff, students, trainers, trainees, etc).
- Eventually, authorities and representatives from the partner country administration
field monitoring when visits should take place?

- Problematic projects should be visited if possible as soon as problems are detected.
- Very good projects projects should be visited towards the end when results are visible to identify success stories for dissemination.
field monitoring
where visits should take place?

- Visits should take place in the main beneficiary institution of the project
- Visits should allow access to the main stakeholders and the premises of the project (classrooms, laboratories, ...)
- Visits to ‘secondary’ institutions in the partner country might also be included
National TEMPUS Offices

Field monitoring
SCOPE OF WORK

• EFFECTIVENESS
• SUSTAINABILITY
• EFFICIENCY (IF REQUESTED)
NTO field monitoring

SCOPE OF WORK

NTO should not cover contractual or financial matters
NTO field monitoring

PLANNING

Which projects to be monitored?
ALL, in principle
Integrated monitoring

NTO field monitoring

EAC / ETF field monitoring

Desk monitoring
Integrated monitoring

NTO field monitor

EAC field monitor

Desk monitor

So what?
Is a a good or a weak project?
Integrated monitoring

NTO field monitor
- excellent!
- no,
average
- no, sorry,
very weak

EAC field monitor

desk monitor
Integrated monitoring

NTO field monitor

EAC field monitor

Allo?

How many good projects are there in this country?

desk monitor
Field monitoring
campaign 2005 - 06
field monitoring
campaign 2005 - 06

Field monitoring statistics (JEPs)

- 2002: 78 projects (59 NTO - 19 EAC/ETF)
- 2003: 78 projects (63 NTO - 15 EAC/ETF)
- 2004: 24 projects (22 NTO - 2 EAC/ETF)
Findings
Relevance and quality of design

+ Well described needs analysis and match with University strategic plans
+ Wider target group not involved and weak stakeholder involvement
- Academically centered
- Lack of instruments to monitor developments
- Lack of pro-active strategies
Findings
efficiency

+ Generally positive
  - Slippage of milestones
+ Active participation, clear division of tasks and good communication
  - High number of EU driven projects
+ Number of mobilities OK
  - Quality of mobilities less good
  - Continuous monitoring weak
Findings

effectiveness

- Not targeting all staff
- Involvement of end-users low
- Dissemination to be enhanced
- Weak quality control
- Projects with spin-offs are the exception
Findings
Potential impact

- Impact at Department and faculty level and on contents of courses
- Changes to teaching methods and learning processes weak
- Lack of harmonised and coherent approach within an institution
- Lack of stakeholder involvement
+ Too early however to assess impact at national level
Findings
Potential sustainability

+ Overall good indicators
+ Projects supported at institutional level
- Too high number of projects not addressing capacity building
- Lack of strategy for continuously reviewing and addressing needs
Field monitoring
campaign 2006 - 07
EAC / ETF field monitoring
Campaign 2006 –07

- 10% of running projects to be visited every year by EC / ETF (approx. 46 projects)

- A balanced sample of project categories (based on projects’ performance). The sample will be based on desk monitoring results and NTO field monitoring feedback.
80% of running projects to be visited by NTO

In complement to the EAC / ETF monitoring plans 2005 - 06 & 2006- 07

In complement to the NTO monitoring plan 2005 - 06