

Lifelong Learning Programme *Info Days*

January 2009

LEONARDO DA VINCI Centralised Actions





Who was Leonardo da Vinci?



Leonardo da Vinci
1452-1519

An artist, engineer, carpenter,
mechanic, craftsman...

A hands-on man with a wide-
open mind!





Leonardo da Vinci Specific Objectives

- Community programme for cooperation in vocational education and training.
- Specific Objectives:
 - Acquisition and use of knowledge, skills and qualifications
→ personal development and labour market participation
 - Quality and innovation in VET systems, institutions and practices
 - Attractiveness of VET and mobility for employers and individuals and facilitating the mobility of working trainees





Leonardo da Vinci Operational Objectives

- a) Quality and increase volume of mobility throughout Europe
→ increase placements in enterprises to at least 80.000 per year

- b) Quality and increase volume of cooperation throughout Europe
→ between VET institutions/organisations, enterprises, social partners
and other relevant bodies

- c) Development of innovative practices in VET
→ and their transfer throughout Europe





Leonardo da Vinci Operational Objectives - continued

- d) Transparency and recognition of qualifications and competences
- e) Learning of modern foreign languages
- f) Development of innovative ICT-based content, pedagogies, practices and services





Leonardo da Vinci

Actions	Centralised Management	Decentralised Management
(1) Multilateral projects on development of innovation	Executive Agency	
(2) Thematic networks	Executive Agency	
(3) Accompanying measures	Executive Agency	
Multilateral projects on transfer of innovation		National Agencies
Partnerships		National Agencies
Mobility		National Agencies





Leonardo da Vinci (1) Development of Innovation

MP	Development of innovation	Transfer of innovation
CONTENT	<ul style="list-style-type: none"> • Develop <u>brand new solution/s</u> • for several countries with a <u>common challenge</u> 	<ul style="list-style-type: none"> • Take <u>existing brand new solution/s</u> • to be <u>adapted</u> for implementation in <u>other countries</u>
AIM	<u>Modernisation of VET:</u> impact on methodology, structures and systems in participating countries	<u>Modernisation of VET:</u> impact on methodology, structures and systems in participating countries





Leonardo da Vinci (1) Development of Innovation

- Innovation
→ new solutions for identified needs regarding the contents/methodology, the institutional context, or regarding the regional, national or sectoral VET system

- Benefit through the diversified input of European partners
→ different approaches lead to cross-fertilisation, creativity
→ new solutions/know-how





Leonardo da Vinci (1) Development of Innovation

- Benefit to European partners and thus to participating countries
- Know-how, methodology, materials, products → available in languages of all partners!
- Enlargement of benefit beyond the partnership → Dissemination and Exploitation





Leonardo da Vinci

(1) Development of Innovation - European Priorities

1. Transparency and recognition of competences and qualifications (ECVET, EQF)
2. Quality and attractiveness of VET systems and practices
3. Skills and competences of VET teachers, trainers and tutors
4. Vocational skills considering the labour market needs
5. Raising competence levels of groups at risk





Leonardo da Vinci

(1) Development of Innovation - European Priorities

1. Transparency and recognition of competences and qualifications,
2. Quality and attractiveness of VET systems and practices:

http://ec.europa.eu/education/lifelong-learning-policy/doc44_en.htm

http://ec.europa.eu/education/policies/2010/comp_en.html#61

http://ec.europa.eu/education/more-information/moreinformation139_en.htm

3. Skills and competences of VET teachers, trainers and tutors:

http://ec.europa.eu/education/school-education/doc836_en.htm

http://ec.europa.eu/education/more-information/moreinformation139_en.htm





Leonardo da Vinci

(1) Development of Innovation - European Priorities

4. Vocational skills considering the labour market needs:

<http://ec.europa.eu/social/main.jsp?catId=568&langId=en>

<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=OJ:C:2007:290:0001:0003:EN:PDF>

5. Raising competence levels of groups at risk:

<http://ec.europa.eu/social/main.jsp?catId=83&langId=en>

http://ec.europa.eu/education/pdf/doc264_en.pdf





Leonardo da Vinci (2) Thematic Networks

- To establish a European network between several national organisations and stakeholders (private and public) from the same sector
- European dimension and higher visibility of activities
- To carry out a work programme on a defined VET issue (EU grant is **not** just for maintaining the network!)





Leonardo da Vinci (2) Thematic Networks

For example:

- To pool knowledge in a specific domain and share experience
- To improve the quality of VET provision
- To identify trends and skills requirements, thus improving the benefit of VET initiatives
- To publish the results, to foster transnational cooperation





Leonardo da Vinci (2) Thematic Networks

- Strengthening the links between the partners
- To ensure sustainability
- To provide for the enlargement of the network





Leonardo da Vinci (2) Thematic Networks - European Priorities

1. ECVET networks:

Testing of ECVET (European Credit Transfer System for VET) in key sectors: automobile, processing industry (chemical in particular), transport and logistics, construction, hotel and catering, trade, craft sector, banking, insurance and financial services

2. Stakeholder networks:

- Identification, dissemination of good practice in individual sectors and in VET as a whole
- Co-operation between VET providers and enterprises





Leonardo da Vinci (3) Accompanying Measures

“Valorisation” activities:

- Dissemination: improving the accessibility and visibility of project activities and results (e.g. data bases, conferences)
- Exploitation of results:

Clustering of Leonardo projects

Thematic Monitoring





Leonardo da Vinci Eligible Participants

- VET institutions or organisations
- VET associations and representatives
- Enterprises, social partners and others
- Bodies providing guidance, counselling and information services
- Bodies responsible for systems and policies
- Higher education institutions and research centres
- Non-profit organisations, voluntary bodies, NGOs



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Selection of centralised Leonardo da Vinci projects 2009





Content

- Overview of 2007, 2008 selection results
 - Statistics
 - Examples of approved projects

- Overview of 2009 selection procedure
 - Basic information
 - Award criteria
 - Award criteria 2009:
http://eacea.ec.europa.eu/llp/funding/2009/documents/call_llp/instructions_2009_en_mod_V1_171208.pdf
 - In this presentation you can find experience from the past based on experts' comments





Overview of 2007, 2008 selection - Statistics

Statistics/ Project type	Development of innovation		Networks		Accompanying measures	
	2007	2008	2007	2008	2007	2008
Submitted	140	199	16	25	8	9
Approved	32	35	7	8	1	2
Success rate	23%	17.6%	44%	32%	13%	22%
Average (partners)	6.6	5.6	14.1	12.8	(not needed)	(not needed)
Average (countries)	5.5	5.0	10.5	9.5	1	3
Average (grant EUR)	371.072	330.351	368.854	449.539	63.590	66.355
Min. grant EUR	248.127	243.100	169.440	296.047	63.590	66.355
Max. grant EUR	497.483	400.000	427.370	600.000	63.590	133.330





Examples of projects 2007, 2008

Development of innovation

- Poland - EUROPEAN CERTIFICATION OF ICT SKILLS FOR PEOPLE WITH INTELLECTUAL DISABILITIES <http://easy2.itarea4.net/>
- Italy - EMPOWERMENT THROUGH MENTORING TO PROMOTE THE IMPORTANCE OF REAL WORK EXPERIENCE <http://www.empire-leonardo.org>

Networks

- Italy - VOCATIONAL EDUCATION AND SECTORAL TRAINING NETWORK ON GIS <http://www.vesta-gis.eu/>
- Germany - NETWORK FOR VET TRAINERS <http://www.trainersineurope.org/>

Accompanying measures

- The United Kingdom - WIDENING IN DISSEMINATION AND EXPLOITATION OF RESULTS <http://www.wider.org.uk>
- Austria - LEONARDO DA VINCI PROGRAMME BENEFITS FOR SME AND VOCATIONAL SCHOOLS http://eacea.ec.europa.eu/llp/general_information/leonardo_da_vinci_en.htm





2009 selection procedure - overview

Overview of selection procedure 2009	Development of innovation	Networks	Accompanying Measures
Min./Max. duration - years	1/3	1/3	None/1
Min. countries (min. 1 EU)	3	5	1
Max % Funding	75% (of the total budget)		
Funding (staff, travel, subsistence, equipment, subcontracts, other)	200.000 € (max/ year) 400.000 € (max per project - NEW)	200.000 € (max/ year)	150.000 € (max/ year)
Funds available (Mio euro)	11.000.000	4.1	0.55
Expected funded projects	30	10	5
Deadline for submission	27 February 2009		
Results of pre-selection	June 2009		
Starting date of project	October 2009		
Award criteria	Identical (except "Innovation" for Development of innovation and "Quality of past performance" for renewal of Networks)		





Award criteria - Relevance I.

- + Respond to the real demand
- + Clear link to the priority as described in the Call
- + All results are relevant, listed and described
- + Results are flexible and transferable
- + Previous work reflected
- + Link to the labour market, mobility, economic development
- + Pedagogical methodology
- + Situation of the partner countries is reflected
- + Problems are described and documented
- + Project can change the current situation
- + European, national knowledge





Award criteria - Relevance II.

- + Clear statement on objectives
- + Relevant information sources and indicators used
- + Principles are respected - NETWORKS
- + Future activities, leadership, membership, financial issues tackled - NETWORKS
- + Quality of past performance proved when renewal of - NETWORKS
- Results used by tertiary level of education
- Language for professional purposes not reflected
- Usefulness of results not convincing, proved
- No feedback on the results from the target group
- Motivation to join the network is not explained -NETWORKS
- Sustainability of the network is not justified - NETWORKS





Award criteria - Quality of work programme I.

- + Work packages - clear structure
- + Leadership of work packages is divided
- + Milestones, indicators of progress defined
- + Management described, quality management described
- + External evaluator involved as subcontractor
- + Testing is relevant
- + Partners are involved according to expertise
- + Basic activities are logical, systematic and transparent
- + Participation in two events in Brussels planned
- + Using modern, cheap ICT tools for communication





Award criteria - Quality of work programme II.

- + Many activities - NETWORKS
- + European experience is reflected - NETWORKS
- + Communication is important - NETWORKS
- Too many or too long partnership meetings and no working group meetings despite the fact that working groups exist
- Too many unjustified work packages
- Inefficient use of partners' expertise
- Partners not involved in evaluation of management, results
- Distribution of tasks is not balanced
- Some quantitative indicators missing





Award criteria - Innovative character I.

- + Brand new = innovation on the European level (for DEVELOPMENT OF INNOVATION PROJECT). Two types of innovation possible = producing and/or transferring innovation for NETWORKS, ACCOMPANYING MEASURE
- + Needs analysis/survey before project submission
- + Knowledge of present state and progress achieved
- + Innovation proved and described from several points of view
- + Innovation can solve the problems
- + Experimentation, fine-tuning of European tools
- + Detailed description of the innovative dimension of results





Award criteria - Innovative character II.

- No clear differences between proposed and existing results/projects
- General, self-explanatory expressions
- Pedagogical innovation is underestimated
- General justification of needs
- No development of innovation
- No reference to national systems
- Innovation is only in use of ICT





Award criteria - Quality of consortium I.

- + Experienced promoter, partners
- + Partners of different type
- + Partners representing European interests, dimension
- + Not artificial, varied geographical partnership
- + Tasks correspond to partner expertise
- + Partners with wider contacts and networks
- + Clear role of subcontractor
- + Common basic tasks of each partner
- + Experts involved





Award criteria - Quality of consortium II.

- + Stability of the partnership - NETWORKS
- + All stakeholders, key actors involved - NETWORKS
- + Representatives of both side of social dialogue - NETWORKS
- Inexperienced project coordinator but a lot of partners to coordinate
- No balance in distribution of tasks
- No explanation on how to reach target group
- Too many tasks subcontracted
- Policy and decision makers missing - NETWORKS
- Not representative partners - NETWORKS
- Country coverage - NETWORKS





Award criteria - European added value I.

- + European approach needed
- + Transfer of knowledge and experience
- + Transsectoral benefits and use of results in more countries
- + Language versions of results
- + Cultural “versions”
- + Easy accessible results
- + Number and location of countries
- + EU, international directives, norms, tools - NETWORKS
- Generalisation and customisation missing
- Use of results by other countries not clear





Award criteria - Cost - benefit ratio I.

- + Budget uses resources efficiently
- + Deliverables in large quantities at a low relative cost
- + Project phases are well-resourced, appropriately allocated
- + Balanced breakdown of budget between partners reflecting their tasks
- + Equipment listed would seem reasonable given the nature and the requirements of the project that will involve testing





Award criteria - Cost - benefit ratio II.

- Lack of subcontractors
- Budget based on insufficient information on real costs, needed work days/package
- Administration costs should not be the major staff category
- Division of days between partners is not well presented (even in WPs poorly explained. Why some partners are not involved in some WPs is unclear)
- Travel costs are slightly oversized (overestimated number of partner participants at, and number and duration of meetings. Online collaboration should be better exploited)
- More than 50% of funds go to contractor
- Purchase of lap tops for every partner





Award criteria - Impact I.

- + Quantitative and qualitative description of:
 - + short-term target group
 - + long-term target groups
- + Impact on each target group
- + Assurance of impact
- + Involvement of project partners
- + Significant impact
- + Project results adequate to target group
- + Detailed impact on target group
- + Conditions of success/impact





Award criteria - Impact II.

- + Vivid communication channels - NETWORKS
- + Attractive results - NETWORKS
- + Involvement of key actors - NETWORKS
- No indicators, success references
- No difference between impact on different target groups
- No clear information on access to and distribution of results
- Vague proofs for utilisation of results
- Language versions missing
- Low number of testing persons





Award criteria - Quality of valorisation plan I. (dissemination and exploitation)

- + **Valorisation** = optimising value, strengthening impact, better visibility, sustainability, transferring, integrating results
- + **Dissemination** = awareness-raising, spreading information, results, experience etc.
- + **Exploitation** = using and benefiting from information, results, experience etc. = mainstreaming + multiplication

DG EAC's valorisation portal

http://ec.europa.eu/dgs/education_culture/valorisation/index_en.html

General provisions Call 2009 (pages 48-53)

http://ec.europa.eu/education/llp/doc/call09/part1_en.pdf





Award criteria - Quality of valorisation plan II. (dissemination and exploitation)

- + Use of previous experience (valorisation portal, how to prepare valorisation plan, best practice projects)
- + Implementation/activities during whole project
- + Difference between dissemination and exploitation
- + Participation of partners
- + Quality of the results pre-condition of valorisation
- + Valorisation beyond the project life
- + Exploitation is measurable
- + Dissemination and exploitation plan
- + Demonstration of dissemination and exploitation potential of each partner
- + Level of dissemination and exploitation
- + Indicators of success
- + Basic information on dissemination, exploitation - NETWORKS





Award criteria - Quality of valorisation plan III. (dissemination and exploitation)

- General underestimation
- The real overall dissemination and exploitation strategy is not described
- Dissemination and valorisation done at end of project only
- Only traditional methods
- No difference between dissemination and exploitation
- Only very general information provided
- Dissemination, exploitation in other countries
- Dissemination and exploitation is not monitored
- No convincing description of what will happen after the end of project
- No information how feed back from target group will be used
- Focus on dissemination only
- It is not clear how the network will be enlarged - NETWORKS





Documents and contacts

Call for proposals 2009

http://eacea.ec.europa.eu/llp/funding/2009/call_lifelong_learning_2009.htm

EACEA (Executive agency) Leonardo da Vinci

http://eacea.ec.europa.eu/llp/general_informaton/leonardo_da_vinci_en.htm

E-mail Leonardo da Vinci

EACEA-Leonardo-da-Vinci@ec.europa.eu

European database - approved Leonardo projects, results (1995-2006)

http://ec.europa.eu/education/programmes/leonardo/new/leonardo2/products/index_en.cfm

ADAM portal - approved Leonardo da Vinci projects, results

<http://www.adam-europe.eu/>

Best practice projects

http://ec.europa.eu/dgs/education_culture/valorisation/best-education_en.html

DG EAC (Directorate General Education and Culture) Leonardo da Vinci

http://ec.europa.eu/education/lifelong-learning-programme/doc82_en.htm

DG EAC Vocational education and training

http://ec.europa.eu/education/lifelong-learning-policy/doc60_en.htm

CEDEFOP (European Centre for Development of VET) <http://www.cedefop.europa.eu/>

